



Dear Members

Our Chamber has just hosted a gala dinner on the past December 12 to celebrate our 22nd Anniversary and also to honour the winners of the 2024 Hong Kong Corporate Governance and ESG Excellence Awards. A full report will be published in the next issue of *Momentum*.

The keynote speaker of the gala dinner was Dr Dennis Lo, Vice-Chancellor Designate of the Chinese University of Hong Kong. I am grateful that Dr Lo was able to speak to us about his vision for life sciences development in Hong Kong. His achievements in the groundbreaking non-invasive pre-natal testing have earned him numerous international awards and accolades and are truly inspirational. Dr Lo is a prime example of someone we call a visionary. And visionaries are what Hong Kong needs now.

At the gala dinner, I remarked that Hong Kong is in transition. While Hong Kong is no stranger to transitions, the transition we are in right now, we could argue, is much wider in scale and depth, impacting many aspects of our economy and making our future look more uncertain than ever before. Some key pillars of our economy are affected; while there are some new ones that will take time to mature.

There is no doubt the bipolar world we are in now may get worse. At times like this, we can choose to go face it one of two ways: we can let ourselves suffocate from the barriers in front of us, or we can punch above our weight, enhance ourselves and develop new frontiers. In my view, Hong Kong has clearly chosen the latter.

Sometimes, however, when we are in a period of difficult transition, we may not see what others see. I shared that I was fortunate to be at a fireside chat of Dr Jensen Huang, CEO and Founder of Nvidia, after he received his Honorary Doctorate in Engineering from HKUST. He believes the Greater Bay Area is unique in that it combines super mechatronics technology (mechatronics meaning the combination of mechanical, electrical engineering and production) and AI technologies. Japan and Germany are ahead in mechatronics but definitely not ahead in AI like us. In fact, there is no area in the

各位會員：

本商會於剛過去的 12 月 12 日舉辦了一場晚宴，慶祝本會成立 22 周年，並表彰 2024 年香港公司管治與 ESG 卓越獎的獲獎公司。有關晚宴的報導將在下一期 *Momentum* 刊登。

晚宴的主旨演講嘉賓是香港中文大學候任校長盧煜明博士。我很高興他能蒞臨與我們分享對香港生命科學發展的願景。他在開創性的無創產前檢查中取得的成就為他贏得了無數國際獎項和讚譽，令人鼓舞。盧博士毋庸置疑是一位遠見卓識者。而有遠見的人正是香港現時所需要的。

在晚宴的致辭中，我表示香港正處於轉型期。雖然香港對轉型並不陌生，但或許有人認為我們現在所處的轉型在規模和深度上是前所未見，影響著我們經濟的許多方面，這將使我們的未來前景變得異常不明朗。我們的既有關鍵經濟支柱受到衝擊；而新的支柱尚待形成。

無可否認，我們現在所處的兩極世界可能會變得更壞。身處這種境況，我們可以有兩種方式去面對：一是容讓自己在障礙中窒息，一是超越自我，提升自身價值，並開創新領域。我認為香港顯然選擇了後者。

然而，有時當我們處於艱難的轉型時期，自己可能無法看見別人所看見的。我分享了我有幸參加了輝達執行長暨創辦人黃仁勳博士在獲得香港科技大學工程學榮譽博士學位後的爐邊談話。他認為粵港澳大灣區的獨特之處在於它結合了超級機電一體化技術和人工智能技術（機電一體化是指機械、電子工程和生產的結合）。日本和德國在機電一體化方面處於領先地位，但在人工智能方面卻絕對不如我們。事實上，世界上沒有一個地區擁有這種獨特的組合。這意味著我們能夠大規模生產三種類型的機器人：汽車、無人機以及類人機器人，後者是構

world that has this unique combination. What this translates into is the ability to produce, at scale, three types of robots: cars, drones as well as humanoids, the latter being robots that are built like humans, with some humanoids even going into home use domains as well as industrial domains. As we all know, these robots are transforming the world we live in. Meanwhile, the intersection between AI and pharma and healthcare in general is at the very beginning. The capital market needs, the trade opportunities and logistics needs are what Hong Kong can definitely provide, if we play it right. For this, I am very hopeful.

The Chamber for one has always been a big advocate of Hong Kong and has suggested ways and means to push for market growth, to expand listings and to attract international investors. Some of them have yielded results and some are work-in-progress. We share a common purpose of bringing benefits to listed companies, our capital markets and our economy. I hope you will join us in these efforts to make Hong Kong even better and stronger, both as a thriving economy and as a home.

Yours sincerely

Catherine Leung
Chairperson

建成像人類一樣的機器人，某些類人機器人甚至可以進入家用領域，而不僅僅是工業領域。眾所周知，這類機器人正在改變我們所身處的世界。於此同時，AI與製藥和醫療保健之間的交集一般而言才剛剛起步。這些發展對資本市場、貿易和物流都有大量需求，如果香港能善用本身的優勢，絕對可以發揮所長。對此我感非常樂觀。

香港上市公司商會一直支持香港的發展，積極提出了能推動市場增長、擴大上市規模和吸引國際投資者的方法和構想。其中一些已經有成果，一些尚在醞釀。商會和各位一樣有一個共同目標，就是為上市公司、資本市場和經濟作出正面貢獻。我希望各位能與我們一起，共同推動香港成為更美好、更強大的經濟體和家園。

誠致謝意。

梁嘉彰
主席

